	aan
Form	330

Return of Organization Exempt From Income Tax

OMB No. 1545-0047 7

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Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. ►

Open to Public

	artment of rnal Reven	the Treasury ue Service	► Go to www.irs.gov/For					Inspection
Α			endar year, or tax year beginning		, and e			-
В	Check if a	applicable:	C Name of organization Corporation for	a Skilled Workforce		DE	mployer ident	ification number
	Address	change	Doing business as					
П	Name ch	ange	Number and street (or P.O. box if mail is not o	delivered to street address)	Room/suite		991143	
			1100 Victors Way	State	10 ZIP code	Ele	elephone numb	ber
Щ	Initial retu	urn	City or town Ann Arbor	MI	48108	(734)	769-2900	
Ш	Final return	n/terminated		province/state/county	Foreign postal	code		
	Amendeo	d return	5	,	0 1		ross receipts \$	2,791,363
П	Applicatio	on pending	F Name and address of principal officer:			H(a) Is this a grou	in return for subr	ordinates? Yes X No
<u> </u>	ripplicatio	on ponding	Ryan Davis 1100 Victors Way, Suite	10 Ann Arbor MI 4810	8	H(b) Are all sub		
	T					. ,	tach a list. (see	
		npt status:		(insert no.) 4947(a)(1)	or 527			
			v.skilledwork.org			H(c) Group exe		
		organization:	X Corporation Trust Associat	ion Other ►	L Yea	r of formation:	1991 M	State of legal domicile: MI
	Part I		nmary					
ø	1	-	escribe the organization's mission or r	-		oration for a	Skilled Wor	kforce is a
no D			nonprofit organization that partners w					
Activities & Governance			to support the creation of good jobs ar					
š	2		is box ▶ if the organization disc					1
کم	3		of voting members of the governing b	J				14
es ~	4		of independent voting members of the					12
viti	5		mber of individuals employed in calen					19
(cti	6		mber of volunteers (estimate if necess					12
٩	7a b		related business revenue from Part VI lated business taxable income from F					0
	d	net unre	lated business taxable income from F	onn 990-1, line 34		· · · · · ·		Current Year
-	8	Contribu	tions and grants (Part VIII, line 1h) .			FIIO	3,760,797	
nue	9		service revenue (Part VIII, line 2g).				56,988	
Revenue	10		ent income (Part VIII, column (A), lines			1,160		
Ř	11		venue (Part VIII, column (A), lines 5, 6				9.440	,
	12		enue—add lines 8 through 11 (must equa				3,828,385	2,736,302
	13		nd similar amounts paid (Part IX, colu				0	
	14	Benefits	paid to or for members (Part IX, colur	nn (A), line 4)			0	0
ŝ	15	Salaries,	other compensation, employee benefits	(Part IX, column (A), lines	5–10)		1,677,800	1,366,247
Expenses	16a	Professi	onal fundraising fees (Part IX, column	(A), line 11e)			0	0
be	b.		draising expenses (Part IX, column (I		0			
ш			penses (Part IX, column (A), lines 11a	-			2,026,685	,,
	18		penses. Add lines 13–17 (must equal				3,704,485	
	19	Revenue	e less expenses. Subtract line 18 from	line 12			123,900	
ts o		Total as	acta (Dart X lina 16)			Beginning of		End of Year
Asse	20 21		sets (Part X, line 16)				<u>1,891,016</u> 1,252,492	
Net Assets or	21		ets or fund balances. Subtract line 21 f				638,524	
	art II		nature Block				000,024	000,107
			, I declare that I have examined this return, include	ding accompanying schedules	and statements,	, and to the best	of my knowled	ge
			ct, and complete. Declaration of preparer (other t					-
Si	gn							
	ere		Signature of officer				Date	
			Ryan Davis		Pres	ident and CE	0	
			Type or print name and title				i	
D -	.i.d	Print	/Type preparer's name	Preparer's signature		Date	Check	PTIN if
Pa		Jam	es H Bennett, CPA	James H Bennett, CPA		6/27/20 ⁻		
	eparei	r	s name Bennett & Associates CPA				EIN ► 27-3	488128
05	se Only	у —	s address ► 100 Huronview Blvd, Ann			Phone) 622-8015
Ma	w the I		s this return with the preparer shown a)	•		
								X Yes No

Form 9	90 (2017)	Corporation for a Skilled Workforce	38-2991143	Page 2
Pa	rt III	Statement of Program Service Accomplishments		—
<u> </u>		Check if Schedule O contains a response or note to any line in this Part III	<u></u>	
1	-	escribe the organization's mission: yze nationwide transformative change in education, economic, and workforce		
		ment through research and action. Corporation for a Skilled Workforce is dedicated		
		aining work and learning as a means to increasing economic enperturity and		
		ble prosperity for vulnerable people, companies, and communities.		
2		organization undertake any significant program services during the year which were not listed on		
	•	Form 990 or 990-EZ?	· · · Yes	X No
•		describe these new services on Schedule O.		
3		brganization cease conducting, or make significant changes in how it conducts, any program	Yes	X No
		describe these changes on Schedule O.		
4		e the organization's program service accomplishments for each of its three largest program service	s, as measured by	
		es. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and al	locations to others,	
	the total	expenses, and revenue, if any, for each program service reported.		
4a	(Codo:) (Expenses \$ 852,667 including grants of \$) (Reven		336.)
4a	Meaning) (Expenses \$ 852,667 including grants of \$) (Reven ful Credentials - Transforming policy and practice to increase scalable use of diverse		,330)
	credenti	als with labor market value (degrees, certificates, industry certifications, badges,		
	apprenti	ceships, licenses, and more) by learners, educators, and employers.		
4b	(Codo:	(E_{vpoppop}) (Even		
40	Good Jr) (Expenses \$ 418,205 including grants of \$) (Reven bs and Career Pathways - Increasing access to jobs and careers with a future by developing	μeφ)
	employr	nent and advancement strategies that support workers and their economic mobility and help		
		rs effectively address skills gaps.		
4c	(Code:) (Expenses \$ 1,338,702 including grants of \$) (Reven	ue \$)
		c Place-Based Workforce Solutions - Improving communities by helping to develop education	ло ф 	/
		kforce policies, funding models, systems, and practices that better meet the needs of both		
		ses and workers. Building community capacity to create more scalable, sustainable		
	solution	s and equitable outcomes for more diverse populations.		
4d	Other pr	ogram services. (Describe in Schedule O.)		
τu	(Expens		0)	
4e		ogram service expenses 2,609,574	,	

17) Corporation for a Skilled Workforce

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I.	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
-	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4		х
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
Ū	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
		5		х
6		5		
0	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	~		v
_	"Yes," complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
-	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .	7		Х
8	8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt			
	negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		Х
с	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		Х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
120	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes,"	1±a	~	<u> </u>
D D	and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
		140		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	4.4%		v
4 -	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			v
4.5	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions).	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III.	19		Х

Form **990** (2017)

Form 9	200 (2017) Corporation for a Skilled Workforce 38-	2991143	P	age 4
Part	t IV Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	. 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .	. 22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	. 23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines</i>			
	24b through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
لم	to defease any tax-exempt bonds?	· 24c		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	. 24d		
2Ja	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I.	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	250		
20	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II.	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	. 27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV.	. 28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	. 28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
~~	was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	· 28c		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		Х
•	conservation contributions? If "Yes," complete Schedule M.	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?			
	If "Yes," complete Schedule N, Part II	. 32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
~ ~	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II,	24		v
350	III, or IV, and Part V, line 1			X X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled	<u> </u>		^
U.	entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part			
	VI	. 37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	. 38	Х	
			990	(0047)

Form	990	(2017)
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Form 9	290 (2017) Corporation for a Skilled Workforce 38-2	991143	Р	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	32		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?....................................	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
		9		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)	3a		V
3a b	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3b		Х
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	50		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		х
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70		v
d	required to file Form 8282?	7c		X
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? .	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 а	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	-		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
h	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Form 9		91143		age 6				
Par	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and fo	∙a "No	"					
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S							
	Check if Schedule O contains a response or note to any line in this Part VI			Х				
Sect	ion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	4						
	If there are material differences in voting rights among members of the governing body, or							
	if the governing body delegated broad authority to an executive committee or similar							
	committee, explain in Schedule O.							
b	S							
2								
	any other officer, director, trustee, or key employee?	2		Х				
3								
	supervision of officers, directors, or trustees, or key employees to a management company or other person?							
4	4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?							
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х				
6	Did the organization have members or stockholders?	6		Х				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	_						
	one or more members of the governing body?	7a		х				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,							
-	stockholders, or persons other than the governing body?	7b		х				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during	10		~				
Ŭ	the year by the following:							
а	The governing body?	8a	х					
b	Each committee with authority to act on behalf of the governing body?	8b	X					
9								
•	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	9		х				
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue)	~				
		0000	Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,							
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	12a	х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х					
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"							
	describe in Schedule O how this was done	12c	х					
13	Did the organization have a written whistleblower policy?	13	Х					
14	Did the organization have a written document retention and destruction policy?	14	Х					
15	Did the process for determining compensation of the following persons include a review and approval by							
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official.	15a	Х					
b	Other officers or key employees of the organization	15b		Х				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement							
	with a taxable entity during the year?	16a		Х				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its							
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard							
	the organization's exempt status with respect to such arrangements?	16b						
Sect	ion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed MI							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only	<i>y</i>)					
	available for public inspection. Indicate how you made these available. Check all that apply.							
	X Own website X Another's website X Upon request Other (explain in Schedule O							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest po	licy, ar	nd					
	financial statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's books and records:	►						
	Sherri Cavanaugh (734) 769-290)						
	1100 Victors Way, Suite 10, Ann Arbor, MI 48108							

Form 990 (2017)	Corporation for a Skilled Workforce	38-2991143	Page 7						
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated								
	Employees, and Independent Contractors Check if Schedule O contains a response or note to any line in this Part VII								
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
1a Complete t	Complete this table for all paragraphic table lighted. Papert componentian for the colonder year anding with an within the								

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

	<u> </u>			-			-			
(A) Name and Title	(B) Average hours per	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) Jeannine La Prad	40.00									
President and CEO	0.00	Х		Х				139,728	0	12,159
(2) Larry A Good	40.00									
Chairman	0.00	Х		Х				128,856	0	22,932
(3) Norma Noble	1.00									
Member	0.00	Х						0	0	0
(4) Nancy Weatherford	1.00									
Secretary	0.00	Х		Х				0	0	0
(5) James Gallaher	1.00									
Member	0.00	Х						0	0	0
(6) Nancy Snyder	1.00									
Treasurer	0.00	Х		Х				0	0	0
(7) Linda West	1.00									
Member	0.00	Х						0	0	0
(8) Barbara Hins-Turner	1.00									
Member	0.00	Х						0	0	0
(9) Christopher T King	1.00									
Member	0.00	Х						0	0	0
(10) Robert Matthews	1.00									
Member	0.00	Х						0	0	0
(11) Roderick Nunn	1.00									
Member	0.00	Х						0	0	0
(12) Brian Paulson	1.00									
Member	0.00	Х						0	0	0
(13) Joseph Reed	1.00									
Member	0.00	Х						0	0	0
(14) Martin Simon	1.00									
Member	0.00	Х	1	1		1		0	0	0

Form 990 (2017)

Form 990 (2017) Corporation for a Skilled Work	force								38-299	1143	Page 8
Part VII Section A. Officers, Directors, Tr	ustees, Key Em	ploye	es,	and	d Hi	ghest	t Co	ompensated Err	ployees (contin	ued)	
(A) Name and title	(B) Average hours per	box, office	unles er an	Pos neck ss pe d a d	erson lirecto	than o is both pr/truste	an ee)	(D) Reportable compensation	(E) Reportable compensation	an	(F) stimated nount of
	week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC) 0 <	com fr org and	other pensation om the anization d related anizations
(15) Sherri Cavanaugh Assistant Treasurer / Director of Finance	40.00 0.00			х				109,540	0		3,186
(16) Debbie Charlton	40.00							100,040			0,100
Assistant Secretary / Office Manager	0.00			х				50,700	0		9,825
(17)											
(18)											
(19)											
(20)											
(21)											
(22)											
(23)											
(24)											
(25)											
1b Sub-total							▲	428,824	0		48,102
c Total from continuation sheets to Part VII, S	ection A							0	0		0
d Total (add lines 1b and 1c). 2 Total number of individuals (including but not li								428,824	0		48,102
2 Total number of individuals (including but not li reportable compensation from the organization		sted a		′e) v 3	vho	receiv	ved	more than \$100	,000 of		
				-							Yes No
3 Did the organization list any former officer, dire employee on line 1a? <i>If "Yes," complete Sched</i>		-	-	-		-		compensated		3	X
4 For any individual listed on line 1a, is the sum the organization and related organizations great <i>individual</i> .	ater than \$150,00)0? If	Γ"Ye	es,"	corr	plete			h	4	X
5 Did any person listed on line 1a receive or acc for services rendered to the organization? If "Y	rue compensatio	n fror	n ar	וy u	nrel	ated o	-			5	X
Section B. Independent Contractors					240			<u></u>		5	
 Complete this table for your five highest compe- compensation from the organization. Report co year. 										ax	
(A) Name and business add	Iress							(B) Description of ser	vices ((C) Compen	
The University of Texas at Austin PO Box 7159 A	Austin, TX 78713						Co	nsulting			144,449
	oton Street NW V		ngto	on, l	DC			ž			113,085
											<u>0</u> 0
											0
2 Total number of independent contractors (inclu	ding but not limit	od to	the	<u></u>	inte	d obo	(a)	who received			

 2
 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

 •
 2

	90 (20 ⁻		orce				38-2991	143 Page 9
Part	VIII	Statement of Revenue Check if Schedule O contains a res	soonse or r	note to any line in	this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns	1b 1c 1d 1e 1e	0 70,370				
9 °C	h	Total. Add lines 1a–1f			2,716,465			
Program Service Revenue	2a b	Fees and contracts		Business Code 900099	18,336 0	18,336		
vice	С				0			
) Ser	d				0			
gram	e f	All other program service revenue			0			
Proč	q	Total. Add lines 2a–2f			18,336			
	3	Investment income (including dividend other similar amounts) .	s, interest,	and	1,501			1,50
	4	Income from investment of tax-exemp			0			
	5	Royalties	(i) Real	►	0			
	6a b	Gross rents	55,061 55,061 55,061 0					
	с d	Rental income or (loss)			0			
	7a		Securities	(ii) Other				
	b	Less: cost or other basis and sales expenses	0	-				
	c d	Gain or (loss)			0			
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18		0				
the		Less: direct expenses		0				
U		Net income or (loss) from fundraising of Gross income from gaming activities. See Part IV, line 19.			0			
		Less: direct expenses	b	-				
		Net income or (loss) from gaming activ Gross sales of inventory, less returns and allowances			0			
		Less: cost of goods sold		🕨	0			
┝	11a	Miscellaneous Revenue		Business Code				
	11a b				0			
	C				0			
	d	All other revenue			0			
	е	Total. Add lines 11a–11d			0			
	12	Total revenue. See instructions		►	2,736,302	18,336	0	1,50 Form 990 (2017

from a combined educational campaign and

▶ if

fundraising solicitation. Check here

following SOP 98-2 (ASC 958-720)

Part IX **Statement of Functional Expenses** Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX . . (C) (D) (A) (B) Do not include amounts reported on lines 6b, 7b, Total expenses Program service Management and Fundraising 8b, 9b, and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations domestic governments. See Part IV, line 21 0 2 Grants and other assistance to domestic individuals. See Part IV, line 22 0 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 n 0 4 5 Compensation of current officers, directors, 446,558 285,368 161,190 Compensation not included above, to disgualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) n Other salaries and wages 764.521 706.308 58,213 7 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . 12.496 10,354 2,142 9 49.359 39.101 10,258 69,985 93,313 10 23,328 11 Fees for services (non-employees): Management. 0 а 1,478 1,478 b 13,750 13,750 С 0 d 0 Professional fundraising services. See Part IV, line 17. е 0 f Other. (If line 11g amount exceeds 10% of line 25, column g (A) amount, list line 11g expenses on Schedule O.) 0 0 12 0 55,656 47,309 8,347 13 16,755 12,566 4,189 14 15 0 210,925 158,194 16 52,731 17 236,139 221,429 14,710 18 Payments of travel or entertainment expenses n for any federal, state, or local public officials 4.747 4,747 19 Conferences, conventions, and meetings 20 612 612 21 0 22 Depreciation, depletion, and amortization 9,892 7,419 2,473 23 15,928 11,946 Insurance 3,982 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Project consultants & partners and other consulting 1,100,329 1,037,878 62,451 а b Less rent expense allocated to sublease -55,061 -41,296 -13,765 0 С d 0 41,262 36,788 4,474 е All other expenses Total functional expenses. Add lines 1 through 24e 3.018.659 2.609.574 409.085 25 Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs

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Form	990	(2017)	
1 01111	000	(2011)	

Part X

Corporation for a Skilled Workforce

Balance Sheet

(B) (A) Beginning of year End of year 1 2,828 1 3.464 2 1,263,114 2 608,581 3 0 3 0 594,178 270,569 4 4 5 Loans and other receivables from current and former officers. directors. trustees, key employees, and highest compensated employees. 0 5 6 Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary Assets 0 6 0 7 7 0 8 0 8 5,639 Prepaid expenses and deferred charges 3,090 9 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 128.559 15,646 Less: accumulated depreciation 10b 112.913 15,655 10c b 11 0 11 0 0 0 12 12 0 13 0 13 14 0 14 0 15 9.602 15 9.602 1,891,016 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 910,952 17 339,698 17 198,122 18 18 0 19 912,794 19 356,663 20 0 20 21 0 Escrow or custodial account liability. Complete Part IV of Schedule D. 21 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disgualified persons. Complete Part II of Schedule L. 22 0 23 0 Secured mortgages and notes payable to unrelated third parties 23 0 0 24 0 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete 25 0 0 26 1,252,492 26 554,785 Organizations that follow SFAS 117 (ASC 958), check here **>** X and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 27 638.524 27 356,167 28 0 28 0 29 29 Organizations that do not follow SFAS 117 (ASC958), check here and complete lines 30 through 34. 0 30 30 0 31 Paid-in or capital surplus, or land, building, or equipment fund 31 0 32 32 Retained earnings, endowment, accumulated income, or other funds . . . 33 638,524 33 356,167 1,891,016 34 Total liabilities and net assets/fund balances 34 910,952

Form 990 (2017)

Form	990 (2017) Corporation for a Skilled Workforce	38	3-2991143	Pag	_{je} 12
Part	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,736	6,302
2	Total expenses (must equal Part IX, column (A), line 25)	2		3,018	3,659
3	Revenue less expenses. Subtract line 2 from line 1.	3		-282	2,357
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		638	3,524
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10		356	6,167
Part					_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		. 2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of				
	the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		. 3a		х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits .		. 3b		
			Form	990 ((2017)

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

2017 Open to Public Inspection

OMB No. 1545-0047

	tment of the Treasury al Revenue Service	► Got	to www.irs.gov/Form	<i>n</i> 990 for instructions ar	nd the late	st informa	tion.	Inspection
	of the organization						Employer identification	
	oration for a Skilled		the Otation (All an			-:	•	91143
Par				ganizations must co For lines 1 through 12,				
1			•	of churches described i	-		·	
2				tach Schedule E (Form				
3				ization described in sec			i).	
4		-		unction with a hospital o	-		-	nter the
	hospital's name	e, city, and state	:					
5	An organization section 170(b)			ge or university owned	or operate	ed by a go	vernmental unit des	cribed in
6	A federal, state	, or local goverr	ment or governme	ntal unit described in s e	ection 170)(b)(1)(A)	(v).	
7			eceives a substanti (A)(vi). (Complete I	ial part of its support fro Part II.)	om a gove	rnmental u	unit or from the gene	ral public
8				A)(vi). (Complete Part	,			
9				section 170(b)(1)(A)(ix ture (see instructions).				
10	An organization receipts from ac support from gr	ctivities related to oss investment	to its exempt function income and unrelated	han 33 1/3% of its supp ons—subject to certain ted business taxable in See section 509(a)(2) .	exception come (les	is, and (2) s section	no more than 33 1/ 511 tax) from busine	3% of its
11	An organization	organized and	operated exclusive	ely to test for public safe	ety. See s e	ection 509	9(a)(4).	
12	of one or more	publicly support	ed organizations de	ely for the benefit of, to escribed in section 50 9 ibes the type of suppor	9(a)(1) or s	section 5	09(a)(2). See sectio	n 509(a)(3).
а	the supporte	d organization(pervised, or controlled l ularly appoint or elect a c tions A and B.				
b	control or ma	anagement of th		or controlled in connect nization vested in the sa Sections A and C.				
С	Type III fund	ctionally integr	ated. A supporting	organization operated i You must complete I				grated with,
d	Type III non that is not fu	-functionally in nctionally integr	ntegrated. A support	rting organization operation operation generally must sat	ated in cor isfy a distr	nnection w	vith its supported org quirement and an at	
-		•	,	plete Part IV, Sections		-		- 111
е				ritten determination from ally integrated supporting			турет, турет, тур	
f	Enter the number							0
g	Provide the follo (i) Name of supported o		n about the support (ii) EIN	ted organization(s). (iii) Type of organization	(iv) le the	organization	(v) Amount of monetary	(vi) Amount of
	(i) Name of supported o	rganization		(described on lines 1–10 above (see instructions))	listed in you	ur governing ment?	support (see instructions)	other support (see instructions)
					Yes	No	1	
(A)								
(B)								
(C)								
(D)								
(E)								
Tota	1						0	0

Sche	dule A (Form 990 or 990-EZ) 2017 Corporatio	n for a Skilled Wo	rkforce			38-299114	3 Page 2
Ра	rt II Support Schedule for Orga	anizations Des	cribed in Sect	ions 170(b)(1)	(A)(iv) and 17(0(b)(1)(A)(vi)	
	(Complete only if you checke						der
	Part III. If the organization fa						
Sec	tion A. Public Support					artmy	
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
		(d) 2013	(b) 2014	(C) 2015	(u) 2010	(e) 2017	(1) 10tai
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3,474,618	3,109,800	4,205,063	3,760,797	2,716,465	17,266,743
2	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
	its behalf						0
3	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						0
4	Total. Add lines 1 through 3	3,474,618	3,109,800	4,205,063	3,760,797	2,716,465	17,266,743
5	The portion of total contributions by	0,111,010	0,100,000	.,,	0,100,101	_,,	,200,0
Ũ	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						F 000 704
•	, ()						5,696,734
6	Public support. Subtract line 5 from line 4						11,570,009
	tion B. Total Support	() 00 (0	(1) 00 ((() 00/5	(1) 00 (0	() 00 (7	(0 T)
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4	3,474,618	3,109,800	4,205,063	3,760,797	2,716,465	17,266,743
8	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from						
	similar sources	13,236	10,438	10,527	12,385	56,562	103,148
9	Net income from unrelated business						
	activities, whether or not the business is						
	regularly carried on						0
10	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.).........	250	269	0	0	0	519
11	Total support. Add lines 7 through 10.						17,370,410
12	Gross receipts from related activities, etc. (se	e instructions)				12	483,013
13	First five years. If the Form 990 is for the or						,
	organization, check this box and stop here .	-		•			
0							
-	tion C. Computation of Public Su				i		
14	Public support percentage for 2017 (line 6, c	()		<i>,,</i>		14	66.61%
15	Public support percentage from 2016 Sched					15	76.78%
16a	33 1/3% support test—2017. If the organiz						
	and stop here. The organization qualifies as	s a publicly supporte	ed organization .				▶ X
b	33 1/3% support test-2016. If the organiz			,		,	
	box and stop here. The organization qualified	es as a publicly sup	ported organization	n			Þ 📘
17a	10%-facts-and-circumstances test-2017	. If the organization	did not check a b	ox on line 13, 16a,	or 16b, and line 14	4	
	is 10% or more, and if the organization meet						
	Part VI how the organization meets the "facts		-	•			. ––1
	organization						Þ 📘
b	10%-facts-and-circumstances test—2016	-				ne	
	15 is 10% or more, and if the organization m					h.	
	Explain in Part VI how the organization meet supported organization				•	•	
							•••••
18	Private foundation. If the organization did r						, — 1
	instructions						🕨 📘

Schedule A (Form 990 or 990-EZ) 2017

Corporation for a Skilled Workforce

Schedule A (Form 990 or 990-EZ) 2017

38-2991143

Part III

Page **3**

Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 📃 🕨 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
•	received. (Do not include any "unusual grants.")						0
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						0
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						0
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
	its behalf						0
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge	ļ					0
6	Total. Add lines 1 through 5	0	0	0	0	0	0
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .	ļ					0
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year . $\ .$.	ļ					0
С	Add lines 7a and 7b	0	0	0	0	0	0
8	Public support (Subtract line 7c from						
	line 6.)						0
	tion B. Total Support	гг			1		1
Cale	ndar year (or fiscal year beginning in)	(0) = 0.00	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6	0	0	0	0	0	0
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources						0
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						0
С	Add lines 10a and 10b	0	0	0	0	0	0
11	Net income from unrelated business						
	activities not included in line 10b, whether						_
	or not the business is regularly carried on .						0
12	Other income. Do not include gain or						
	loss from the sale of capital assets			-			_
	(Explain in Part VI.)	<u> </u>		0	0		0
13	Total support. (Add lines 9, 10c, 11,						
	and 12.). First five years. If the Form 990 is for the o	0	0	0	-	0	0
14	organization, check this box and stop here	•			()(,	
<u> </u>							
	tion C. Computation of Public Su					45	0.00%
15	Public support percentage for 2017 (line 8, c	()	· · · · ·	,,		15	0.00%
<u>16</u>	Public support percentage from 2016 Sched			<u></u>		16	0.00%
	tion D. Computation of Investmer			(f))		47	0.000/
17	Investment income percentage for 2017 (line		-			17	0.00%
18	Investment income percentage from 2016 S					18	0.00%
19a	33 1/3% support tests—2017. If the organi						
h	not more than 33 1/3%, check this box and s				-		🏲 📘
b	33 1/3% support tests—2016. If the organi line 18 is not more than 33 1/3%, check this						
20	Private foundation. If the organization did	-	-				
20	rivate iounuation. Il the organization did l	IOL CHECK & DUX ON I	ine 14, 19a, 01 19				🚩 🔛

Supporting Organizations Part IV

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- **c** Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor 7 (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disgualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
3b		
30		
3c		
4a		
4b		
1.0		
4c		
5a		
5b		
5c		
6		
7		
/		
8		
9a		
9b		
35		
9c		
10a		
10b		

Schedu	lle A (Form 990 or 990-EZ) 2017 Corporation for a Skilled Workforce	38-2991143	Р	age 5
Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part	<i>VI.</i> 11c		
Sect	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supporte	d		
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
-	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Par	+		
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sact	ion C. Type II Supporting Organizations	2		
Jeci			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	NU
1				
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
0	the supported organization(s).	1		
Sect	ion D. All Type III Supporting Organizations		V	N.
			Yes	NO
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the pr			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	organization's governing documents in effect on the date of notification, to the extent not previously provided			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	1		
	organization(s) or (ii) conving on the governing body of a supported organization? If "No " evaluation in Part VI	how		

- organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 3 By reason of the relationship described in (2), did the organization's supported organizations have a
- significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- The organization satisfied the Activities Test. Complete **line 2** below. а
- b The organization is the parent of each of its supported organizations. Complete line 3 below.
- c The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2 Activities Test. Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes. how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more b of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990 or 990-EZ) 2017

2

3

2a

2b

3a

3b

Yes No

Schedule A (Form 990 or 990-EZ) 2017 Corporation for a Skilled Workforce

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting C 1 Check here if the organization satisfied the Integral Part Test as a qualifying the set of the organization satisfied the Integral Part Test as a qualifying the set of			in Part VI) See
instructions. All other Type III non-functionally integrated supporting orga	•		,
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4	0	
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8	0	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d	0	
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3	0	
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4	0	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	0	
6 Multiply line 5 by .035.	6	0	
7 Recoveries of prior-year distributions	7	0	
8 Minimum Asset Amount (add line 7 to line 6)	8	0	
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2017 Corporation for a Skilled Workforce

	A (Form 990 or 990-EZ) 2017 Corporation for a Skilled Workfo			8-2991143	Page 7	
Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Organi	zations (continued)			
Section	on D - Distributions			Current Y	ear	
1	Amounts paid to supported organizations to accomplish exe	empt purposes				
2	Amounts paid to perform activity that directly furthers exemption	ot purposes of supported				
	organizations, in excess of income from activity					
3	3 Administrative expenses paid to accomplish exempt purposes of supported organizations					
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	Total annual distributions. Add lines 1 through 6.				0	
8	8 Distributions to attentive supported organizations to which the organization is responsive					
	(provide details in Part VI). See instructions.					
9	Distributable amount for 2017 from Section C, line 6				0	
10	Line 8 amount divided by line 9 amount				0.000	
	•		(ii)	(iii)		
S	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2017	Distributa Amount for		
1	Distributable amount for 2017 from Section C, line 6				0	
	Underdistributions, if any, for years prior to 2017					
2	(reasonable cause required—explain in Part VI). See					
	instructions.					
3	Excess distributions carryover, if any, to 2017					
a						
b	From 2013 0					
С	From 2014 0					
d	From 2015 0					
е	From 2016 0					
f	Total of lines 3a through e	0				
g	Applied to underdistributions of prior years		0			
h	Applied to 2017 distributable amount				0	
i	Carryover from 2012 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.	0				
4	Distributions for 2017 from					
	Section D, line 7: \$ 0					
а	Applied to underdistributions of prior years		0			
b	Applied to 2017 distributable amount				0	
с	Remainder. Subtract lines 4a and 4b from 4.	0				
5	Remaining underdistributions for years prior to 2017, if					
	any. Subtract lines 3g and 4a from line 2. For result					
	greater than zero, explain in Part VI . See instructions.		0			
6	Remaining underdistributions for 2017. Subtract lines 3h					
-	and 4b from line 1. For result greater than zero, explain in					
	Part VI . See instructions.				0	
7	Excess distributions carryover to 2018. Add lines 3j					
•	and 4c.	0				
8	Breakdown of line 7:					
a	Excess from 2013 0					
a	Excess from 2014 0					
C	Excess from 2015					
d	Excess from 2016					
e						
e				A (Form 990 or 990		

Schedule A (Fe	orm 990 or 990-EZ) 2017 Corporation for a Skilled Workforce	38-2991143	Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)	17b; Part Section 1c, 2a, 2b,	
Part II Sect	on B Line 10 Other related revenue		

(Form 990) Supplemental Financial Statements 201 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Open to Pul Department of the Treasury								OMB No. 1545-0047
	Revenue Service		Form990 for instructions	and the latest in				-
Name	of the organization				Employ	er identi	fication nun	iber
	pration for a Skil					-	38-2991	143
Part		ations Maintaining Donor				Acco	ounts.	
	Complete	e if the organization answere	ed "Yes" on Form 990	, Part IV, line 6				
			(a) Donor advised	d funds		(b) Fi	unds and oth	er accounts
1		at end of year						
2		of contributions to (during year).						
3		of grants from (during year)						
4		le at end of year						
5		ation inform all donors and don						
		organization's property, subject t	-	-				Yes No
6		zation inform all grantees, donor						
		haritable purposes and not for the						
		rring impermissible private bene	fiť?			• • •		Yes No
Part		ation Easements.						
		e if the organization answere						
1		conservation easements held by						
	Preservati	on of land for public use (e.g., re	ecreation or education)	Preservati	on of a h	istorica	ally import	ant land area
	Protection	of natural habitat		Preservati	on of a c	ertified	historic st	tructure
	Preservati	on of open space						
2		2a through 2d if the organization	on held a qualified conser	vation contribution	on in the	form of	f a conser	vation
-	-	he last day of the tax year.						e End of the Tax Year
а		of conservation easements				2a		
b		restricted by conservation easer				2b		
C	•	servation easements on a certif				2c		
d								
	historic structure listed in the National Register							
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during							
	the tax year 🕨	•						
4		es where property subject to co						
5		nization have a written policy reg						
	violations, and	enforcement of the conservatio	n easements it holds? .					Yes No
6	Staff and volunte	eer hours devoted to monitoring, in	specting, handling of violation	ons, and enforcing	conserva	ation ea	sements du	uring the year
	▶							
7		nses incurred in monitoring, inspec	ting, handling of violations, a	and enforcing con	servation	easeme	ents during	the year
	▶ \$							
8		servation easement reported or	· / ·	•		•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		0(h)(4)(B)(ii)?						Yes No
9		scribe how the organization repo						
		and include, if applicable, the te		organization's fin	ancial sta	atemer	its that de	scribes
Dout		n's accounting for conservation ations Maintaining Collect			r Otha	r Cimi	lar Acco	to.
Part		e if the organization answere				r Simi	lar Asse	IS.
10		tion elected, as permitted under				atatam	ont and h	alanaa ahaat
1a	-	storical treasures, or other simil						
			•					
h	of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet							
	b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance							
		e, provide the following amount	-			000010		
							₽ €	
	(i) Revenue included on Form 990, Part VIII, line 1							
2		tion received or held works of ar					αain prov	ide the
-	•	ints required to be reported und				anoidi	gain, più	
а	-	ded on Form 990, Part VIII, line		-			▶ \$	
b		d in Form 990, Part X					► \$	
		ction Act Notice, see the Instruct		<u></u>			Scho	dule D (Form 990) 2017
HTA							50116	

Sched	le D (Form 990) 2017 Corporation for a Skilled	d Workforce					38-299	01143	[Page 2
Part	III Organizations Maintaining Colle	ections of Ar	t, Histor	rical Tre	asures, or (Other	Similar Asse	ts (conti	nued)	
3	Using the organization's acquisition, access									
	collection items (check all that apply):	,	, .	·····,						
а	Public exhibition		d	Loan	or exchange p	oroarai	ms			
_						-				
b	Scholarly research		е	Other						
С	Preservation for future generations									
4	Provide a description of the organization's of	collections and	explain ho	ow they fu	irther the orga	anizatio	on's exempt purp	ose in Pa	art	
	XIII.									
5	During the year, did the organization solicit	or receive dona	ations of a	art. historio	cal treasures.	or oth	er similar			
•	assets to be sold to raise funds rather than							Y	as 🗌	No
Dout					<u>jan 2au on o o</u>					
Part				00 0-4						
	Complete if the organization answ	vered "Yes" of	n Form S	990, Part	TV, line 9, d	or repo	orted an amour		m	
	990, Part X, line 21.									
1a	Is the organization an agent, trustee, custo			-					<u> </u>	
	included on Form 990, Part X?							Y) S	No
b	If "Yes," explain the arrangement in Part XI	II and complete	the follow	wing table	:					
								Amount		
С	Beginning balance					1	c			0
d	Additions during the year					1	d			
е	Distributions during the year					1	e			
f	Ending balance					1	f			0
2a	Did the organization include an amount on					al acco	unt liability?		es X	No
										NO
b	If "Yes," explain the arrangement in Part XI	II. Check here I	r the expla	anation na	as been provi	aea or	Part XIII			
Part										
	Complete if the organization answ	<u>vered "Yes" or</u>	n Form 9	990, Part	IV, line 10.					
	(a	a) Current year	(b) Pric	or year	(c) Two years	back	(d) Three years bac	k (e) Fo	our years	back
1a	Beginning of year balance	0		0		0		0		0
b	Contributions									
с	Net investment earnings, gains,									
	and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of vear balance	0		0		0		0		0
2	Provide the estimated percentage of the cu	rrent vear end b	balance (l	ine 1a. co	olumn (a)) hel	-		-		
a	Board designated or quasi-endowment	▶	%		(0,))					
b	Permanent endowment	%								
c	Temporarily restricted endowment	%								
•	The percentages on lines 2a, 2b, and 2c sh		%							
3a	Are there endowment funds not in the poss			n that are	held and adr	niniste	red for the			
ou	organization by:		gunzato	in that are				ĺ	Yes	No
	(i) unrelated organizations							3a(i)	163	NO
	(ii) related organizations									
b	If "Yes" on line 3a(ii), are the related organi							3a(ii) 3b		
			•					30		
4 Dort	Describe in Part XIII the intended uses of the		s enuown		5.					
Part					N/ 1	0		-1 V 18	40	
	Complete if the organization answ									
	Description of property	(a) Cost or oth		• • •	st or other	• •	Accumulated	(d) B	ook valu	е
	Land	(investme	,	Dasi	s (other)		depreciation			
1a			0		0					0
b	Buildings		0		0		0			0
c	Leasehold improvements		0		0		0			0
d	Equipment		0		84,514		68,868		1	5,646
e	Other		0		44,045		44,045			0
Total	Add lines 1a through 1e. (Column (d) must	equal Form 990	0, Part X,	column (l	3), line 10c.) .	<u> </u>	🕨		1	5,646

(6) (7) (8) (9)

Part VII Investments—Other Securities.	vrad "Vaa" op Farm 000) Dart IV line 11h See Form	000 Port V line 12
Complete if the organization answe			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of val Cost or end-of-year m	
(1) Financial derivatives	0		
(2) Closely-held equity interests	0		
(3) Other			
(A)			
(B)			
(C)			
(D)			
<u>(E)</u>			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►	0		
Part VIII Investments—Program Related. Complete if the organization answe	ered "Yes" on Form 990). Part IV. line 11c. See Form	990. Part X. line 13.
(a) Description of investment	(b) Book value	(c) Method of val Cost or end-of-year m	uation:
(1)		,	
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►	0		
Part IX Other Assets.			
Complete if the organization answe), Part IV, line 11d. See Form	
	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7) (8)			
(9)			
 Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 15)	•	0
Part X Other Liabilities. Complete if the organization answe			
line 25.			
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes	0		
(2)			
(3)			
_ (4)			
(5)			

 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)
 0

 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sched	ule D (Form 990) 2017 Corporation for a Skilled Workforce			38-2991143	Page 4
Par	XI Reconciliation of Revenue per Audited Financial Statemer	nts Wit	h Revenue per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Pa	rt IV, lir	ne 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	2,791,363
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	55,061		
е	Add lines 2a through 2d			2e	55,061
3	Subtract line 2e from line 1			3	2,736,302
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	2,736,302
Par				r Return.	
	Complete if the organization answered "Yes" on Form 990, Pa				
1	Total expenses and losses per audited financial statements			1	3,073,720
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				- / / -
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	55,061		
e	Add lines 2a through 2d			2e	55,061
3	Subtract line 2e from line 1			3	3,018,659
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	İ			0,010,000
a	Investment expenses not included on Form 990, Part VIII, line 7b.	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0
5	Total expenses. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 18.</i>)			5	3,018,659
_	XIII Supplemental Information.			, , , , , , , , , , , , , , , , , , ,	0,010,000
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; I	Dart IV	lines 1h and 2h: Da	t V line 1 · Pa	rt X line
	rt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pr				
		ovide ai			
Part	XI Line 2d Rent expense allocated to sublease				
Part	KII Line 2d Rent expense allocated to sublease				
			_	-	

SCHEDULE J (Form 990) Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.				OMB No. 7	1545-0047) 17 Public	
	tment of the Treasury al Revenue Service	Go to www.irs.gov/Eor	Attach to Form 990. m990 for instructions and the latest inform	nation		ection
	of the organization			Employer identification		
Corp	oration for a Skilled	d Workforce		38-2	991143	
Par	t Question	s Regarding Compensation				
1a			vided any of the following to or for a perso provide any relevant information regarding			Yes No
	First-class or	charter travel	Housing allowance or residence for	or personal use		
	Travel for con	npanions	Payments for business use of pers	sonal residence		
	Tax indemnifi	cation and gross-up payments	Health or social club dues or initiat	tion fees		
	Discretionary	spending account	Personal services (such as, maid,	chauffeur, chef)		
b	or reimbursemen		ganization follow a written policy regarding described above? If "No," complete Part I		1b	
2	directors, trustee		mbursing or allowing expenses incurred b ecutive Director, regarding the items che		2	
3	organization's CE	O/Executive Director. Check all that	zation used to establish the compensatio apply. Do not check any boxes for metho CEO/Executive Director, but explain in P	ods used by a		
	Compensation	n committee	Written employment contract			
	Independent of	compensation consultant	Compensation survey or study			
	=	other organizations	Approval by the board or compens	sation committee		
4 a b c	organization or a Receive a severa Participate in, or Participate in, or	related organization: ance payment or change-of-control p receive payment from, a supplement receive payment from, an equity-bas	Part VII, Section A, line 1a, with respect to ayment?tal nonqualified retirement plan? ed compensation arrangement? ide the applicable amounts for each item	- 	4a 4b 4c	X X X X
5 a b	For persons lister compensation co The organization Any related organ	d on Form 990, Part VII, Section A, li ntingent on the revenues of: ?..................	ganizations must complete lines 5–9. ine 1a, did the organization pay or accrue		<u>5a</u> 5b	X X
6 a b	compensation co The organization Any related organ	ntingent on the net earnings of: ?	ne 1a, did the organization pay or accrue		6a 6b	X X
7 8	For persons lister payments not dea Were any amoun	d on Form 990, Part VII, Section A, li scribed on lines 5 and 6? If "Yes," de ts reported on Form 990, Part VII, pa	ine 1a, did the organization provide any n scribe in Part III aid or accrued pursuant to a contract that egulations section 53.4958-4(a)(3)? If "Ye	was	7	X
	•	•			8	x
9	Regulations sections	on 53.4958-6(c)?	rebuttable presumption procedure descrit		9	
For P	aperwork Reductio	on Act Notice, see the Instructions fo	or Form 990.	S	chedule J (Fo	orm 990) 2017

For Paperwork Reduction Act Notice	, see the Instructions	for Form 990.
HTA		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

			W-2 and/or 1099-MI					
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation (iii) Other reportable compensatio		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
Jeannine La Prad	(i)	139,728			3,059	9,100	151,887	
1 President and CEO	(ii)						0	
Larry A Good	(i)	128,856			2,938	19,994	151,788	
2 Chairman	(ii)						0	
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2017

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Part III	Supplemental Information
	he information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this pa
for any a	dditional information.

Corporation for a Skilled Workforce Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. Co. 4 1990 for the latest info



Department of the Treasury Internal Revenue Service	Go to www.irs.gov/Form990 for the latest information.	Inspection
Name of the organization		Employer identification number
Corporation for a Skille	ed Workforce	38-2991143
Form 990, Part VI, Se	ction B, Line 11b: Management and the Finance and Audit Committee revie	w
the Form 990 before fi	ling.	
Form 990, Part VI, Se	ction B, Line 12c: The organization has board members disclose any	
possible conflicts of in	terest in writing annually. Board members are also asked to discuss	
any possible conflicts	that arise during the year with the Chairman.	
	ction B, Line 15a: The proposed compensation plan for all levels (salary	
	nization is taken to the board annually at its annual budget meeting.	
The exact compensati	on for the CEO and Chairman are explicitly proposed while others in the	
organization are within	salary bands that the board approves. This is typically done annually	
unless there is a spec	al circumstance where additional compensation issues need to be brought	
to the board.		
Form 990, Part VI, Se	ction C, Line 19: The organization's governing documents, conflict of	
interest policy, and fina	ancial statements are made available to the public upon request.	

Schedule O (Form 990 or 990-EZ) (2017)	Page 2
Name of the organization	Employer identification number
Corporation for a Skilled Workforce	38-2991143